KENNESAW STATE UNIVERSITY

Introducing the Kennesaw State University Career Framework

Our Career Framework organizes jobs

One of the most important things to know about the Career Framework is that the focus is on the job, not the person in the job. Each job is defined by three factors:

Career Track

Describes the nature of the work. Our Career Framework has six Career Tracks:

› Support
› Administrative
› Professional Contributor
› Technical Contributor
› Management
› Executive

See **page 3** for details.

Job Family

Describes a broad category or field of work. There are 18 Job Families at KSU:

› Academic Services (ACS)
› Administrative Support (ADS)
› Advancement (ADV)
› Athletics (ATH)
› Campus Services (CMS)
› Enrollment Services (ESE)
› Facilities Management (FCM)
› Finance (FIN)
› Health Services (HLT)
› Human Resources (HRS)
› Information Technology (ITS)
› Legal (LEG)
› Library (LIB)
› Marketing & Communications (MCM)
› Operations (OPS)
› Public Safety (PUB)
› Research (RES)
› Student Services (STS)

Job Level

Recognizes the different levels of expertise within a Career Track. Each Career Track has clear criteria for jobs at each Job Level.

See **page 4** for details.
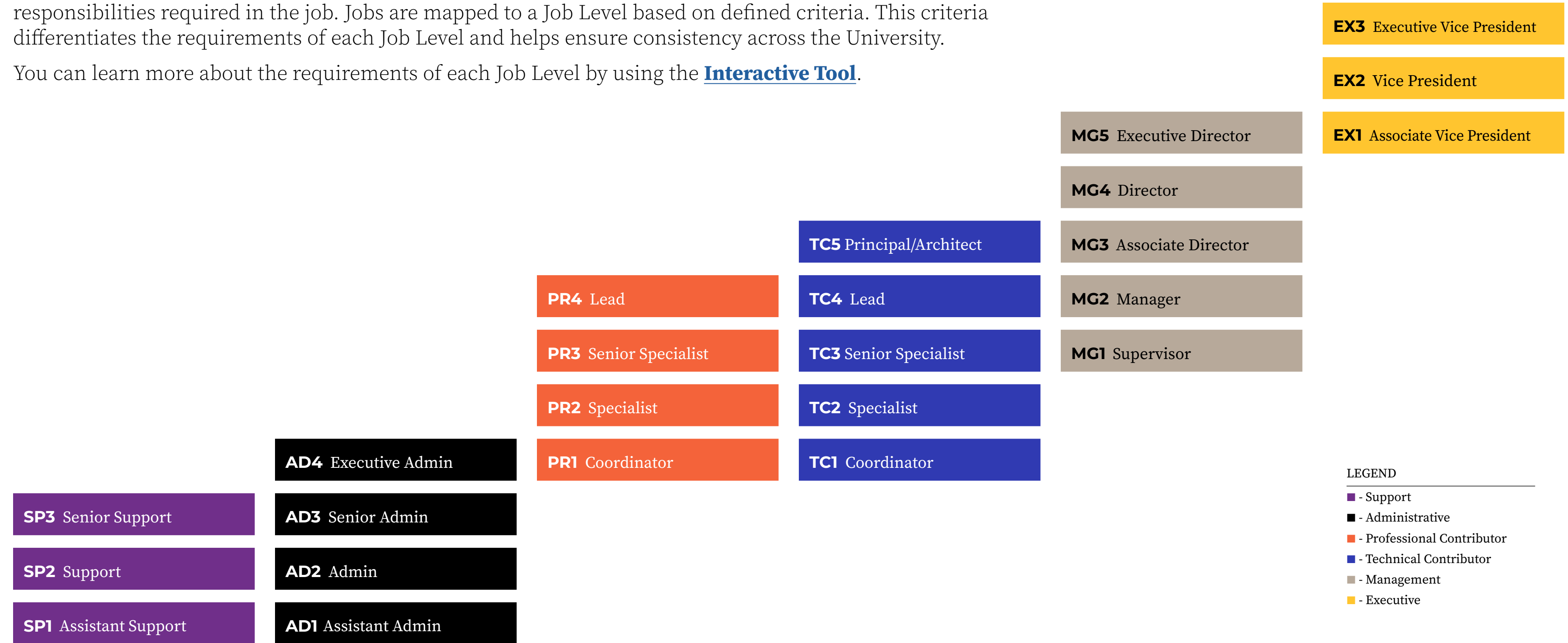
Our Career Framework has six Career Tracks

Each is described in more detail in the graphic below. Jobs are mapped to a particular Career Track based on the nature of the work.

SUPPORT	ADMINISTRATIVE	PROFESSIONAL CONTRIBUTOR	TECHNICAL CONTRIBUTOR	MANAGEMENT	EXECUTIVE
› Performs core work within their function › Uses basic knowledge to carry out pertinent tasks › Performs duties under general supervision and according to established procedures	› Performs core work within their function › Uses administrative, office, and clerical skills to complete work › Performs duties under general supervision and according to established procedures	› Applies a theoretical knowledge-base to achieve goals through own work › Characterized by specific functional expertise typically gained through formal education › Uses individual judgment, but may provide guidance to others as a project manager using technical expertise	› Performs process-oriented technical work › Requires vocational training, certification, or the equivalent experience › Performs duties according to established procedures and methodologies › Skills required are differentiated in the labor market	› Viewed as a leader focused on developing teams › Management responsibilities include performance appraisals, pay reviews, training and development › Delivers the short- and long-term strategy of their work function	› Sets or significantly contributes to the strategic direction of the University › Takes a campus-wide perspective › Leads others and conveys a compelling vision for the future › Has broad impact on KSU and its results
Examples: › Dining Room Attendant › Course Materials Coordinator	**Examples:** › Administrative Assistant › Executive Assistant	**Examples:** › Accountant › Benefits Specialist › Assistant Director, Student Conduct	**Examples:** › Laboratory Coordinator › Senior Paralegal › Senior Software Architect	**Examples:** › Supervisor, Admissions Operations › Director, Emergency Management	**Examples:** › Associate Vice President, Development › Chief Financial Officer, Foundation

Job Levels reflect the requirements of the job

Within each Career Track and Job Family, there are distinct Job Levels based on the competencies and responsibilities required in the job. Jobs are mapped to a Job Level based on defined criteria. This criteria differentiates the requirements of each Job Level and helps ensure consistency across the University.

You can learn more about the requirements of each Job Level by using the **Interactive Tool**.

EX3 Executive Vice President

EX2 Vice President

MG5 Executive Director

EX1 Associate Vice President

MG4 Director

TC5 Principal/Architect

MG3 Associate Director

PR4 Lead

TC4 Lead

MG2 Manager

PR3 Senior Specialist

TC3 Senior Specialist

MG1 Supervisor

PR2 Specialist

TC2 Specialist

AD4 Executive Admin

PR1 Coordinator

TC1 Coordinator

SP3 Senior Support

AD3 Senior Admin

SP2 Support

AD2 Admin

SP1 Assistant Support

AD1 Assistant Admin

LEGEND
- ■ - Support
- ■ - Administrative
- ■ - Professional Contributor
- ■ - Technical Contributor
- ■ - Management
- ■ - Executive

Interactive Tool

Click on your Job Family to see how jobs were mapped to the Career Framework.

Academic Services (ACS)	Administrative Support (ADS)	Advancement (ADV)
Athletics (ATH)	Campus Services (CMS)	Enrollment Services (ESE)
Facilities Management (FCM)	Finance (FIN)	Health Services (HLT)
Human Resources (HRS)	Information Technology (ITS)	Legal (LEG)
Library (LIB)	Marketing & Communications (MCM)	Operations (OPS)
Public Safety (PUB)	Research (RES)	Student Services (STS)

Academic Services

Oversees the programs and policies of student academic programs. Performs academic assessment, planning, and programming.

Click on the highlighted Job Levels to view the typical criteria (job attributes, relevant experience, education, knowledge, and skills) for current positions in this Job Family. Job Levels in gray do not have positions in this Job Family at this time.

EX3 Executive Vice President

EX2 Vice President

MG5 Executive Director »   **EX1** Associate Vice President »

MG4 Director »

TC5 Principal/Architect   **MG3** Associate Director »

PR4 Lead »   **TC4** Lead   **MG2** Manager »

PR3 Senior Specialist »   **TC3** Senior Specialist »   **MG1** Supervisor »

PR2 Specialist »   **TC2** Specialist »

AD4 Executive Admin   **PR1** Coordinator »   **TC1** Coordinator »

SP3 Senior Support »   **AD3** Senior Admin

SP2 Support »   **AD2** Admin

SP1 Assistant Support »   **AD1** Assistant Admin

LEGEND
- ■ - Support
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- ■ - Technical Contributor
- ■ - Management
- ■ - Executive

Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

Administrative Support

Performs a variety of administrative activities in support of their assigned work team. May assist executives in budget preparation, record maintenance, and generating reports regarding operations, personnel changes, etc. Uses University software to compile and generate reports, statistics, timelines, tables, graphs, correspondence, and presentations. May design processes to enhance work flow. Serves as administrative liaison with others within and outside the University regarding administrative issues.

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EX2 Vice President

MG5 Executive Director

EX1 Associate Vice President

MG4 Director

TC5 Principal/Architect

MG3 Associate Director

PR4 Lead

TC4 Lead

MG2 Manager »

PR3 Senior Specialist »

TC3 Senior Specialist

MG1 Supervisor

PR2 Specialist »

TC2 Specialist

AD4 Executive Admin »

PR1 Coordinator »

TC1 Coordinator

SP3 Senior Support »

AD3 Senior Admin »

SP2 Support »

AD2 Admin »

SP1 Assistant Support »

AD1 Assistant Admin »

LEGEND
■ - Support
■ - Administrative
■ - Professional Contributor
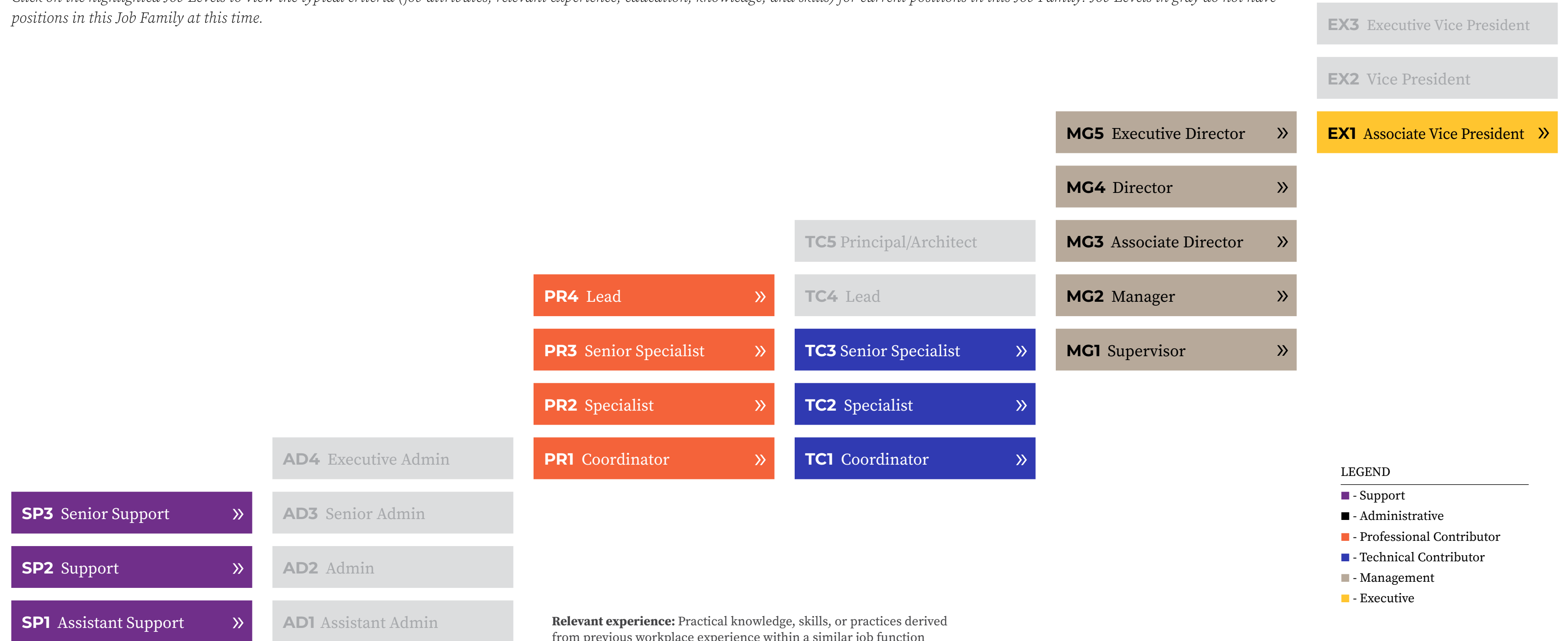■ - Technical Contributor
■ - Management
■ - Executive

Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

Advancement

Engages alumni, foundations, corporations, and the community with the mission of the University. Advances the University's mission through cultivating the support of donors, either through solicitations and fundraising campaigns or indirectly through alumni engagement, professional societies, and targeted campaigns maintaining positive relationships with potential donors and the community.

Click on the highlighted Job Levels to view the typical criteria (job attributes, relevant experience, education, knowledge, and skills) for current positions in this Job Family. Job Levels in gray do not have positions in this Job Family at this time.

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TC5 Principal/Architect   **MG3** Associate Director »

PR4 Lead »   **TC4** Lead   **MG2** Manager

PR3 Senior Specialist »   **TC3** Senior Specialist   **MG1** Supervisor

PR2 Specialist »   **TC2** Specialist

AD4 Executive Admin   **PR1** Coordinator »   **TC1** Coordinator

SP3 Senior Support   **AD3** Senior Admin

SP2 Support »   **AD2** Admin

SP1 Assistant Support   **AD1** Assistant Admin

LEGEND
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Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

Athletics

Provides one or more of the following: coaching; compliance; sports medicine; coordination of operations, equipment and facilities; conditioning and athletic training; and specialized administration of athletic programs and services.

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	PR3 Senior Specialist »	**TC3** Senior Specialist	**MG1** Supervisor	
	PR2 Specialist »	**TC2** Specialist		
	PR1 Coordinator »	**TC1** Coordinator		
AD4 Executive Admin				
SP3 Senior Support »	**AD3** Senior Admin			
SP2 Support »	**AD2** Admin			
SP1 Assistant Support	**AD1** Assistant Admin			

Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

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Campus Services

Supplies campus services that the University offers to support the daily activities of the campus community such as dining, parking, printing services, transportation, and mail room.
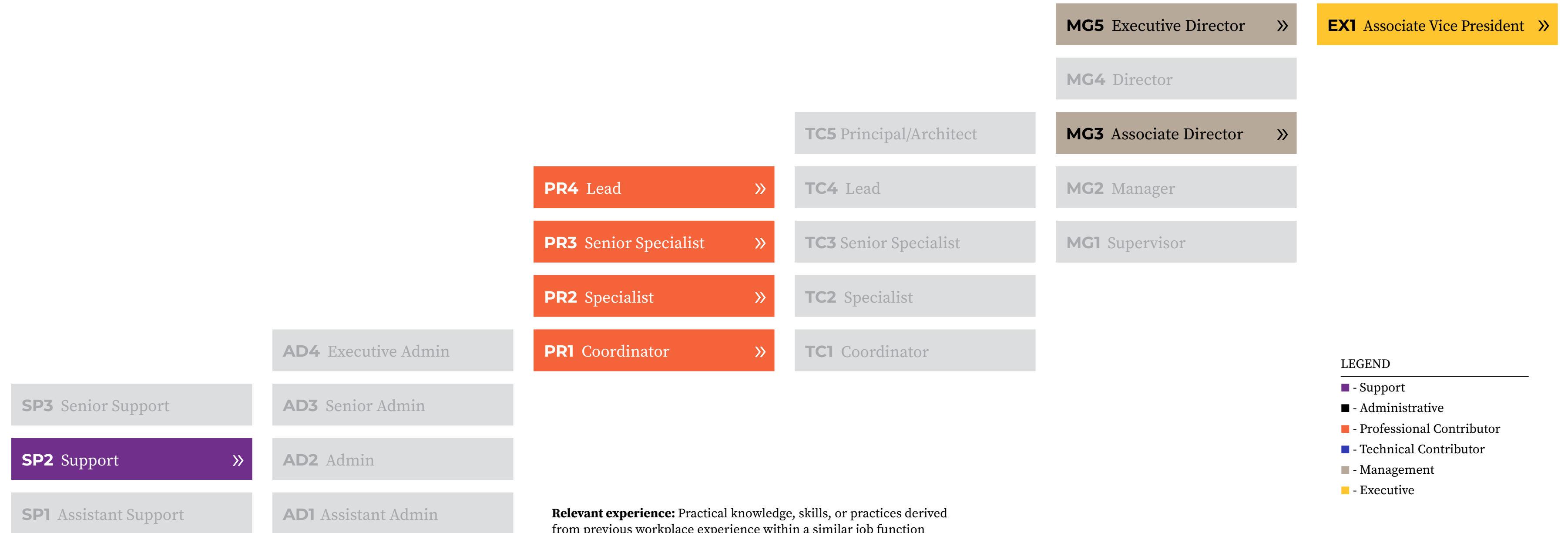
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PR3 Senior Specialist »	**TC3** Senior Specialist	**MG1** Supervisor	
PR2 Specialist »	**TC2** Specialist		
PR1 Coordinator »	**TC1** Coordinator		
AD4 Executive Admin			
SP3 Senior Support »	**AD3** Senior Admin		
SP2 Support »	**AD2** Admin		
SP1 Assistant Support »	**AD1** Assistant Admin		

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Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

Enrollment Services

Provides the institution with services to attract, retain, and register talented and diverse students to the institution. Develops and executes strategic enrollment plans. Recruits, evaluates, and participates in selection of candidates for admission.

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			MG4 Director »	
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	PR4 Lead »	**TC4** Lead »	**MG2** Manager	
	PR3 Senior Specialist »	**TC3** Senior Specialist	**MG1** Supervisor »	
	PR2 Specialist »	**TC2** Specialist		
	PR1 Coordinator »	**TC1** Coordinator		
AD4 Executive Admin				
SP3 Senior Support »	**AD3** Senior Admin			
SP2 Support »	**AD2** Admin			
SP1 Assistant Support	**AD1** Assistant Admin			

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Facilities Management

Manages facilities across the entire facilities portfolio including campus maintenance and logistics. Interfaces with businesses and functions across the University to assess facility requirements. Oversees relationship management and overall operations aimed at delivering safe, efficient, clean, and comfortable environments to our employees.

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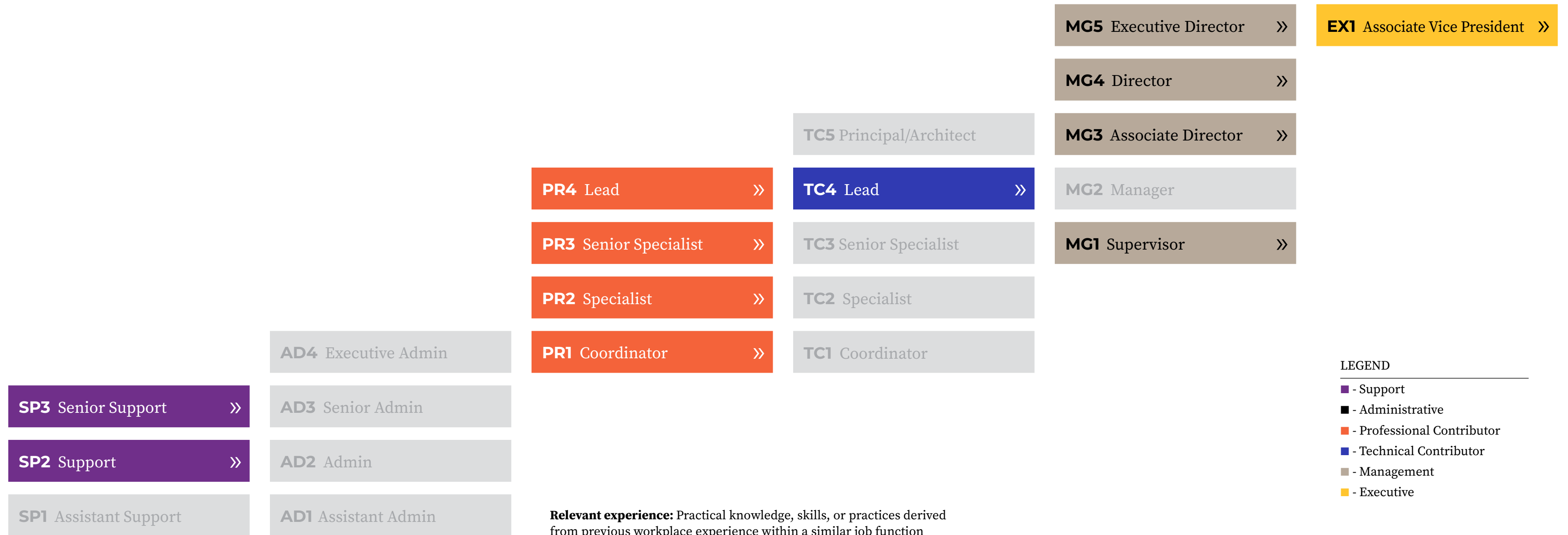
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PR2 Specialist »	**TC2** Specialist »		
PR1 Coordinator »	**TC1** Coordinator		

AD4 Executive Admin	
SP3 Senior Support »	**AD3** Senior Admin
SP2 Support »	**AD2** Admin
SP1 Assistant Support »	**AD1** Assistant Admin

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Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

Finance

Conducts and provides financial analysis, planning, and reporting. Develops, prepares, and interprets the University's financial plans, budgets, ASR, forecasts, and reports to support management decision making.

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PR3 Senior Specialist »	**TC3** Senior Specialist	**MG1** Supervisor
PR2 Specialist »	**TC2** Specialist	
PR1 Coordinator »	**TC1** Coordinator	
AD4 Executive Admin		
SP3 Senior Support	**AD3** Senior Admin	
SP2 Support »	**AD2** Admin	
SP1 Assistant Support »	**AD1** Assistant Admin	

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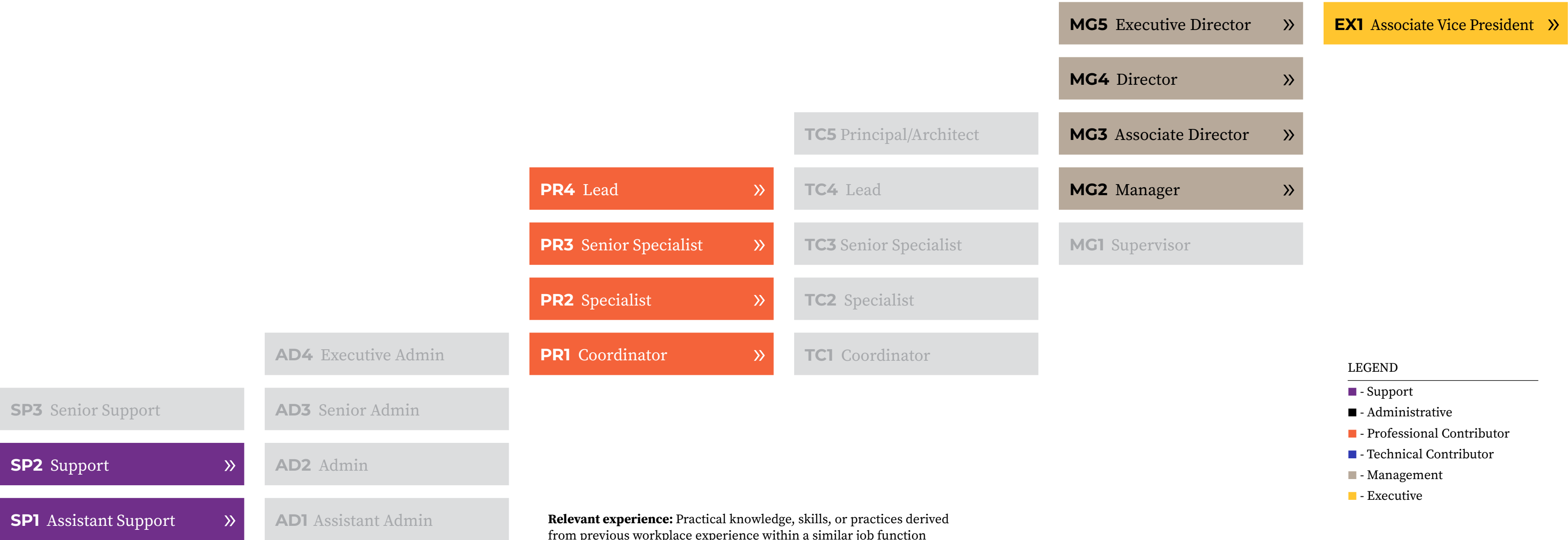
Health Services

Provides general medicine, psychological, and disability services to employees and students. Organizes educational programming. Distributes educational material to the community to promote healthy lifestyles.

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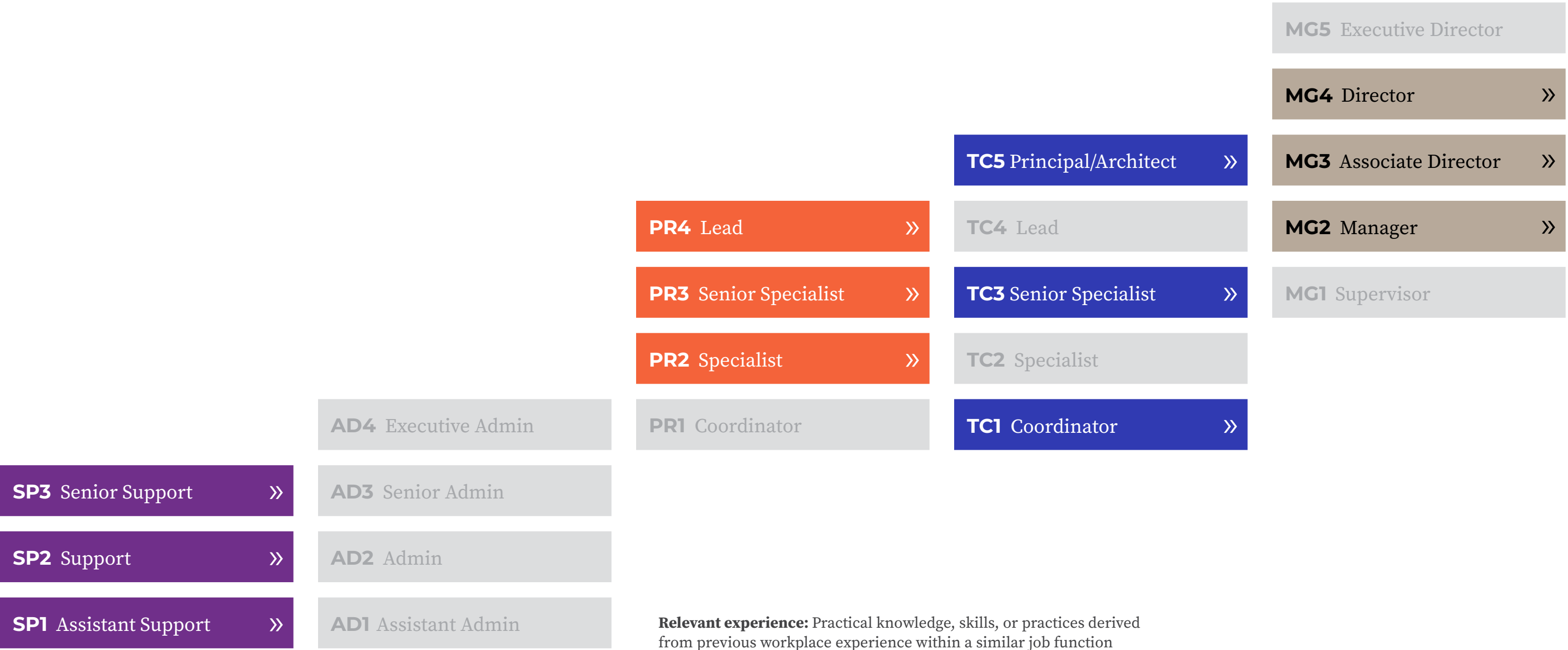
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		PR2 Specialist »	TC2 Specialist		
	AD4 Executive Admin	PR1 Coordinator	TC1 Coordinator »		
SP3 Senior Support »	AD3 Senior Admin				
SP2 Support »	AD2 Admin				
SP1 Assistant Support »	AD1 Assistant Admin				

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Human Resources

Partners with campus leaders; develops, manages, and implements a plan to help hire, motivate, and retain an engaged workforce. This is accomplished through understanding the work done by the individuals within the University to ensure a workforce is both available and properly skilled.

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	PR2 Specialist »	**TC2** Specialist »		
	PR1 Coordinator »	**TC1** Coordinator		
AD4 Executive Admin				
SP3 Senior Support »	**AD3** Senior Admin			
SP2 Support »	**AD2** Admin			
SP1 Assistant Support	**AD1** Assistant Admin			

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Information Technology

Designs, develops, and implements short- and long-term solutions to information technology (IT) needs through new and existing applications, systems architecture, support, network systems and applications infrastructure, and the management of the IT infrastructure within the University.

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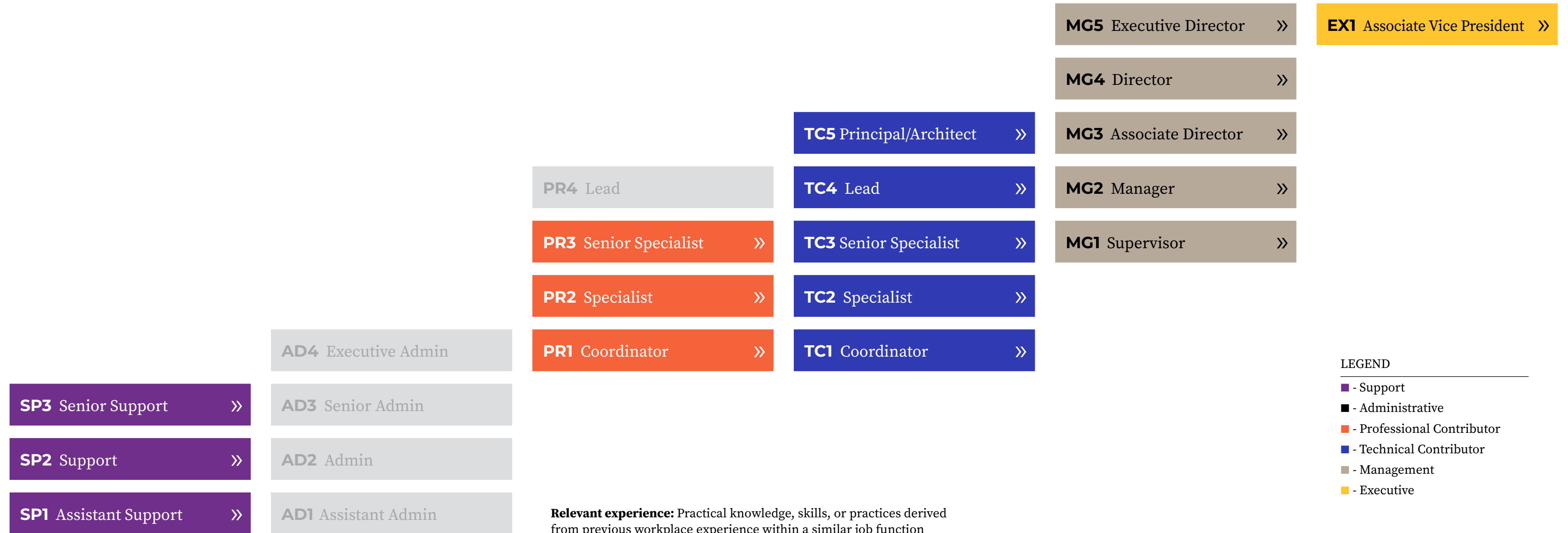
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MG4 Director »	
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MG2 Manager »	
MG1 Supervisor »	

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PR4 Lead	**TC4** Lead »	**MG4** Director »
PR3 Senior Specialist »	**TC3** Senior Specialist »	**MG3** Associate Director »
PR2 Specialist »	**TC2** Specialist »	**MG2** Manager »
PR1 Coordinator »	**TC1** Coordinator »	**MG1** Supervisor »

SP3 Senior Support »	**AD4** Executive Admin
SP2 Support »	**AD3** Senior Admin
SP1 Assistant Support »	**AD2** Admin
	AD1 Assistant Admin

LEGEND

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Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

Legal

Provides legal advice, counsel, and services in the areas of local, state, and federal laws. Assessses the university's risk of non-compliance and recommends measures to mitigate risk. Advises and trains employees on compliance/regulatory issues.

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		PR2 Specialist »	**TC2** Specialist		
	AD4 Executive Admin	**PR1** Coordinator	**TC1** Coordinator		
SP3 Senior Support	**AD3** Senior Admin				
SP2 Support »	**AD2** Admin				
SP1 Assistant Support	**AD1** Assistant Admin				

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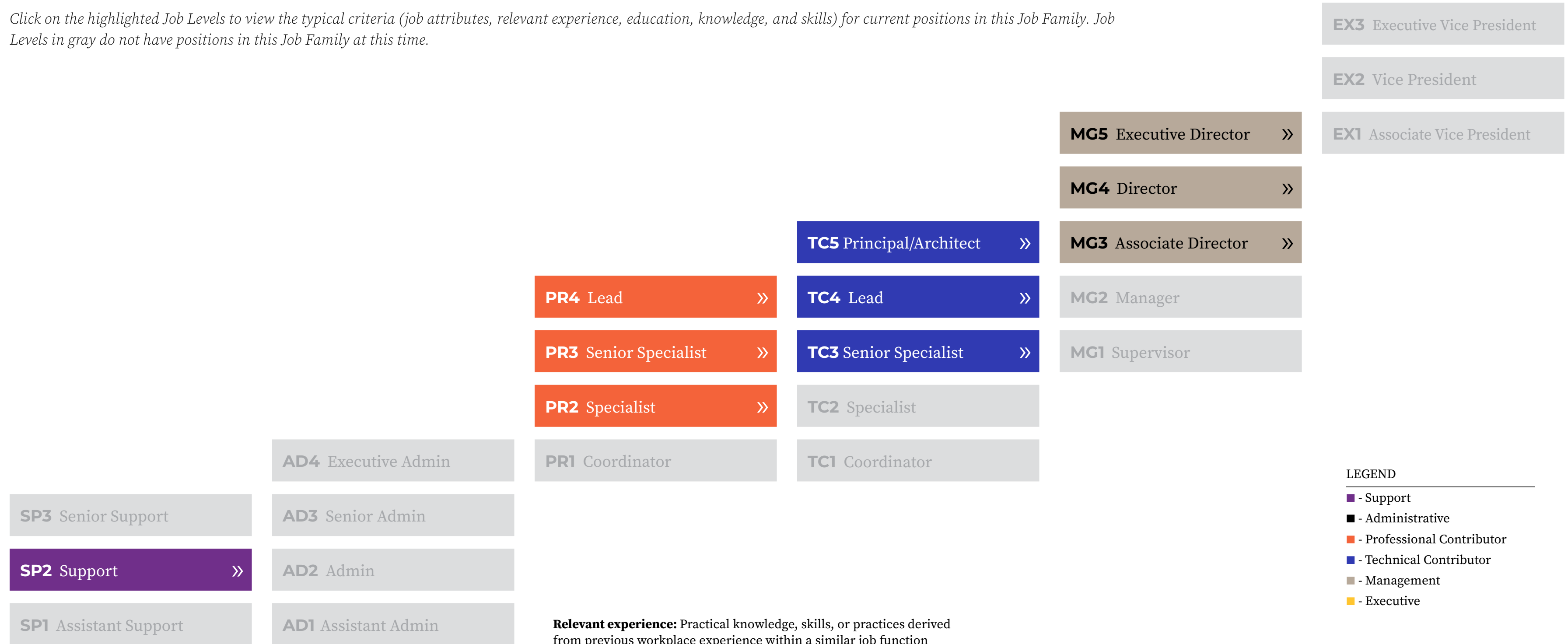# Library

Develops, implements, and maintains library and museum services and programs. Partners with academic colleagues, students, and outside scholars to ensure that the collections are easily accessible and support academic research and instruction. Ensures policies are compliant with local, state, and federal laws.

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PR3 Senior Specialist »	**TC3** Senior Specialist	**MG1** Supervisor	
PR2 Specialist »	**TC2** Specialist »		
PR1 Coordinator »	**TC1** Coordinator		
AD4 Executive Admin			
SP3 Senior Support »	**AD3** Senior Admin		
SP2 Support »	**AD2** Admin		
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Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

Marketing & Communications

Communicates the University's mission, brand, and values to inform or influence key campus audiences. May include University press, involving the printing and production of media.

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MG4 Director »

TC5 Principal/Architect

MG3 Associate Director »

PR4 Lead »

TC4 Lead

MG2 Manager »

PR3 Senior Specialist »

TC3 Senior Specialist

MG1 Supervisor »

PR2 Specialist »

TC2 Specialist »

AD4 Executive Admin

PR1 Coordinator »

TC1 Coordinator »

SP3 Senior Support »

AD3 Senior Admin

SP2 Support »

AD2 Admin

SP1 Assistant Support »

AD1 Assistant Admin

Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

LEGEND
- ■ - Support
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Operations

Manages the execution of single or multiple projects and/or programs. May manage project and/or program managers within assigned program and/or project. Works within the constraints of budget, schedule, and scope while managing risk and ensuring adherence to established processes and methodologies.
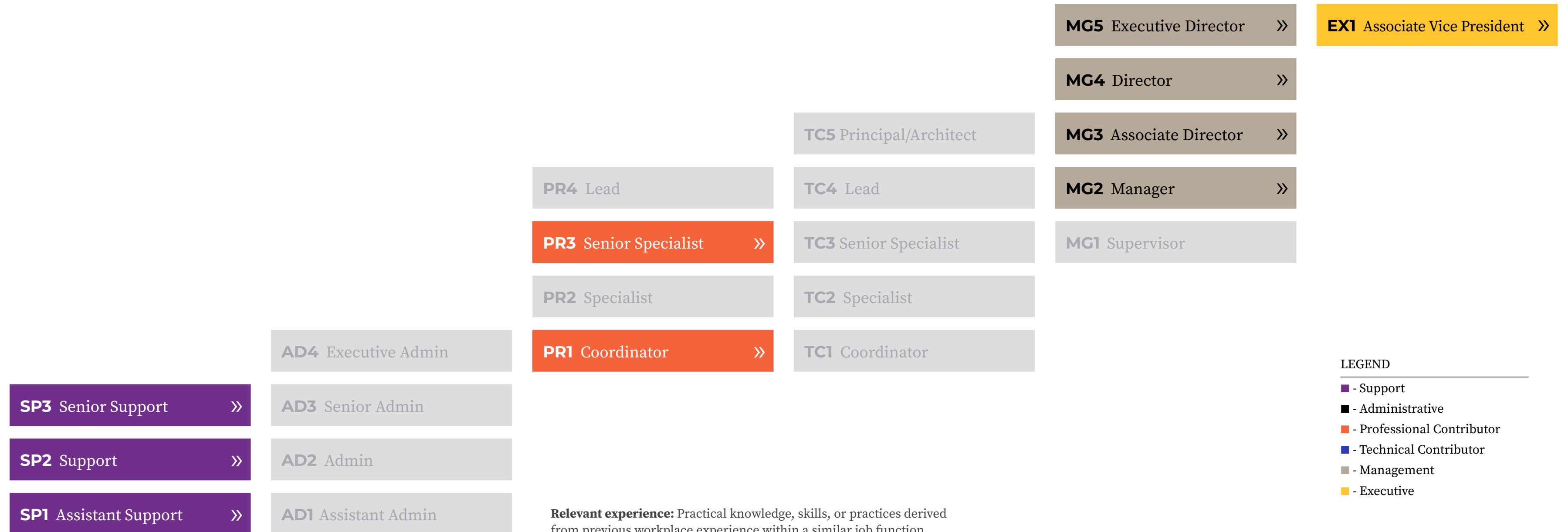
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EX2 Vice President

MG5 Executive Director »

EX1 Associate Vice President

MG4 Director »

TC5 Principal/Architect

MG3 Associate Director »

PR4 Lead »

TC4 Lead »

MG2 Manager »

PR3 Senior Specialist »

TC3 Senior Specialist »

MG1 Supervisor »

PR2 Specialist »

TC2 Specialist »

AD4 Executive Admin

PR1 Coordinator »

TC1 Coordinator

SP3 Senior Support »

AD3 Senior Admin »

SP2 Support »

AD2 Admin

LEGEND

■ - Support

■ - Administrative

■ - Professional Contributor

SP1 Assistant Support

AD1 Assistant Admin

■ - Technical Contributor

■ - Management

■ - Executive

Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

Public Safety

Protects University students, employees, and property from any preventable harm or danger. Engages in a variety of police activities such as patrolling, investigation, law enforcement, crime prevention, and detection. Includes environmental health and safety, responsible for the campus environmental and safety programs and policies to ensure compliance with environmental, health, and safety regulations, while assessing environmental risks and developing plans to mitigate those risks.

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EX3 Executive Vice President

EX2 Vice President

		MG5 Executive Director ››	**EX1** Associate Vice President ››
		MG4 Director ››	
	TC5 Principal/Architect	**MG3** Associate Director ››	
PR4 Lead	**TC4** Lead	**MG2** Manager ››	
PR3 Senior Specialist ››	**TC3** Senior Specialist	**MG1** Supervisor	
PR2 Specialist	**TC2** Specialist		
PR1 Coordinator ››	**TC1** Coordinator		

AD4 Executive Admin

SP3 Senior Support ››

AD3 Senior Admin

SP2 Support ››

AD2 Admin

SP1 Assistant Support ››

AD1 Assistant Admin

Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

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Research

Performs research-related activities which may include program management, compliance, and writing research protocols. May be responsible for providing support and direction to research units. May administer awards, grants, and contracts.

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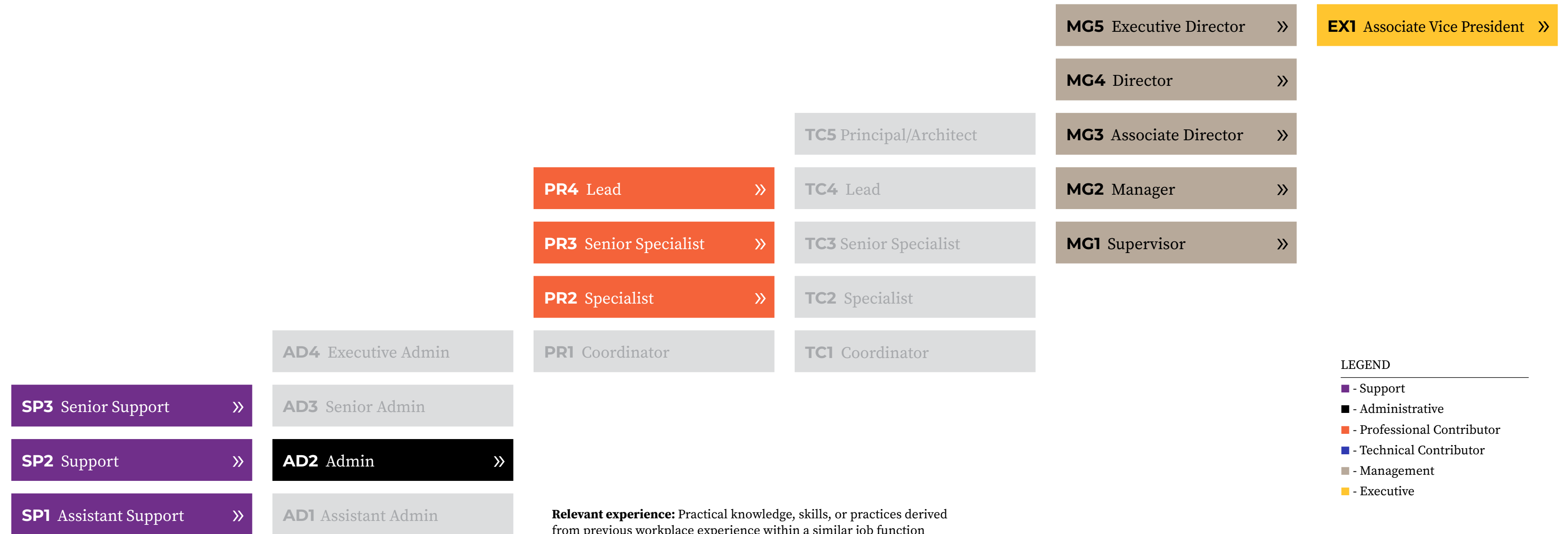
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PR4 Lead »

TC4 Lead »

MG2 Manager »

PR3 Senior Specialist »

TC3 Senior Specialist »

MG1 Supervisor »

PR2 Specialist »

TC2 Specialist

AD4 Executive Admin

PR1 Coordinator »

TC1 Coordinator

SP3 Senior Support »

AD3 Senior Admin

SP2 Support »

AD2 Admin

SP1 Assistant Support »

AD1 Assistant Admin

Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function

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Student Services

Oversees various programs focused on assisting students. Advises students and families on financial aid and scholarships. Performs course registration, scheduling, class changes, and maintenance of student records. Supports academic, co-curricular, student governance and leadership programs, and focused services to promote the retention and success of the diverse, multicultural population.

Click on the highlighted Job Levels to view the typical criteria (job attributes, relevant experience, education, knowledge, and skills) for current positions in this Job Family. Job Levels in gray do not have positions in this Job Family at this time.

				EX3 Executive Vice President
				EX2 Vice President
			MG5 Executive Director »	**EX1** Associate Vice President »
			MG4 Director »	
		TC5 Principal/Architect	**MG3** Associate Director »	
	PR4 Lead »	**TC4** Lead	**MG2** Manager »	
	PR3 Senior Specialist »	**TC3** Senior Specialist	**MG1** Supervisor »	
	PR2 Specialist »	**TC2** Specialist		
AD4 Executive Admin	**PR1** Coordinator	**TC1** Coordinator		
SP3 Senior Support »	**AD3** Senior Admin			
SP2 Support »	**AD2** Admin »			
SP1 Assistant Support »	**AD1** Assistant Admin			

LEGEND
- ■ - Support
- ■ - Administrative
- ■ - Professional Contributor
- ■ - Technical Contributor
- ■ - Management
- ■ - Executive

Relevant experience: Practical knowledge, skills, or practices derived from previous workplace experience within a similar job function